## **News Release**



## Resonac Holdings Corporation

Tokyo Shiodome Bldg., 1-9-1, Higashi-Shimbashi, Minato-ku, Tokyo 105-7325

September 29, 2025

## Resonac Group Releases Integrated Report "RESONAC REPORT 2025"

~ Discussing and Presenting a Hypothesis for Resonac's Value Creation ~

Resonac Holdings Corporation (President and CEO: Hidehito Takahashi, hereinafter referred to as "Resonac") is pleased to announce the release of its integrated report "RESONAC REPORT 2025," which is now available on Resonac's website.

In this year's report, which marks the final year of the current long-term vision, Resonac has included for the first time the diagram titled "Resonac Value Creation Hypothesis." This diagram begins with a renewed discussion on "What constitutes corporate value?" and illustrates the framework for realizing Resonac's Purpose: "Change society through the power of chemistry."

Resonac defines corporate value as "Corporate Value = Strategy × Individual Strength × Corporate Culture," and over the past three years has undertaken initiatives to enhance corporate value. What strengths have we cultivated so far, and what challenges must we address going forward? As a Co-creative Chemical Company, we have attempted to express our hypothesis regarding the value we aim to create—what it consists of (including elements to be strengthened going forward), and how the results will be reflected in indicators. From here, through discussions with stakeholders, we hope to update our initiatives toward further value creation.

We position the integrated report as a communication tool for dialogue, conveying how we have created value from the past to the present, and whether we possess the structure and capabilities to create value into the future. We release this report annually. We hope this report will serve as a starting point for discussions and co-creation with our valued stakeholders.



Cover featuring last year's AHA! Gold Award-winning team members

## Overview of "RESONAC REPORT 2025"

- Publication:

Japanese: August 2025 (Download here)

English: September 2025 (Download here)

- Format: Interactive PDF

- Number of Pages:

Main Report 118 pages, Data Section 22 pages

Total 140 pages

- Reporting Period: January 1, 2024 December 31, 2024
  Some information on disclosure items and business activities from after January 1, 2025, is also provided
- Scope: Resonac Holdings Corporation and its subsidiaries and affiliated companies
- Contents
- 1. Hypothesis: Source of Value Creation
- 2. Refining Our Capital
- 3. Business Driven by Co-creation
- 4. Resonac's Sustainability
- 5. Resonac's Governance

Data Section

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[About Resonac]

Resonac is a functional chemical company that produces and sells products related to semiconductor and electronic materials, mobility, innovation enabling materials, chemicals, etc. The Company has a wide variety of materials and advanced material technologies applicable to midstream to downstream of supply chains of various products. In January 2023, Showa Denko and former Hitachi Chemical merged into the Resonac. The trade name "RESONAC" was created as a combination of two English words, namely, the word of "RESONATE" and "C" as the first letter of CHEMISTRY. As a "co-creative chemical company," Resonac aims to continue growing and enhance its corporate value through co-creation. The Company recorded net sales of about 1.4 trillion yen in 2024, and its overseas sales accounted for 56% of net sales. The Company has deployed production/sales bases in 24 countries and regions and continues operating its business globally (as of February 2025).

For detail, please refer to our Website.

https://www.resonac.com/

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**Resonac Holdings Corporation**