# Resonac Holdings Corporation

# **Consolidated Financial Statements**



For the year ended December 31, 2024

## I. Consolidated Financial Results

Feb. 13th, 2025

(¥ in millions, US\$ in thousands, except for

(1) Results of operations :

net income attributable to owners of the parent per share)

|  | Results for the year ended December 31 |           |                        |           |  |
|--|--|-----------|------------------------|-----------|--|
|  | 2023                                   | 2024      | Increase<br>(Decrease) | 2024      |  |
|  | ¥                                      | ¥         | %                      | \$        |  |
| Net sales  | 1,288,869                              | 1,389,277 | 7.8                    | 8,782,887 |  |
| Operating income   | (3,764)                                | 78,750    | _                      | 497,850   |  |
| Ordinary income  | (14,773)                               | 69,692    | _                      | 440,586   |  |
| Net income attributable to owners of the parent                    | (18,955)                               | 55,422    | _                      | 350,371   |  |
| Net income attributable to owners of the parent per share: Basic   | (104.65)                               | 306.59    |                        | 1.94      |  |
| Net income attributable to owners of the parent per share: Diluted | _                                      | _         |                        | _         |  |
|  | %                                      | %         |                        |           |  |
| Net income on equity   | (3.4)                                  | 9.4       |                        |           |  |
| Ordinary income on total assets                                    | (0.7)                                  | 3.4       |                        |           |  |
| Operating income to net sales                                      | (0.3)                                  | 5.7       |                        |           |  |

#### Notes

Important changes in accounting policies: not applicable

Comprehensive income :

Results for the year ended December 31,2024 ¥94,900million
Results for the year ended December 31,2023 ¥16,227million

(¥ in millions, US\$ in thousands, except for total equity per share)

## (2) Financial position:

| ( ) 1                      |               |               | _ ' ' ' '     |
|----------------------------|---------------|---------------|---------------|
|                            | Dec. 31, 2023 | Dec. 31, 2024 | Dec. 31, 2024 |
|                            | ¥             | ¥             | \$            |
| Total assets               | 2,031,953     | 2,124,966     | 13,433,850    |
| Total equity               | 578,668       | 658,395       | 4,162,317     |
| Total equity per share     | 3,052.07      | 3,494.12      | 22.09         |
|                            | %             | %             | %             |
| Stockholders' equity ratio | 27.2          | 29.7          | 29.7          |

#### (3) Cash flows:

(¥ in millions, US\$ in thousands)

|  | Results for the year ended December 31 |          |           |  |  |
|--|--|----------|-----------|--|--|
|  | 2023                                   | 2024     | 2024      |  |  |
|  | ¥                                      | ¥        | \$        |  |  |
| Cash flows from operating activities         | 118,686                                | 165,254  | 1,044,721 |  |  |
| Cash flows from investing activities         | (61,869)                               | (51,601) | (326,218) |  |  |
| Cash flows from financing activities         | (62,880)                               | (19,978) | (126,298) |  |  |
| Cash and cash equivalents at end of the year | 189,915                                | 295,432  | 1,867,695 |  |  |

Note: For the fiscal year ended December 2022, figures are based on retroactive accounting due to changes in accounting policies for the current fiscal year.

#### (4) Dividends:

|  | 2023   | 2024   | 2025 forecast |
|--|--------|--------|---------------|
| End of Q1 dividends per share (¥)        | _      | _      | _             |
| End of Q2 dividends per share (¥)        | 0.00   | 0.00   | 0.00          |
| End of Q3 dividends per share (¥)        | _      | _      | _             |
| End of Term dividends per share (¥)      | 65.00  | 65.00  | 65.00         |
| Total of dividend per share above (¥)    | 65.00  | 65.00  | 65.00         |
| Total dividends (¥ in millions)          | 11,788 | 11,787 |               |
|  | %      | %      | %             |
| Payout ratio (consolidated)              | _      | 21.2   | 45.2          |
| Net assets dividend yield (consolidated) | 2.1    | 2.0    |               |

## II. Forecast of performance for the year ending December 31, 2025

(¥ in millions, percentages indicate year-on-year changes)

|             | Revenue   | Э | Core<br>Operatir<br>profit | ıg | Operatir<br>profit | ng | Net pro | fit | Net prof<br>attributable<br>owners of<br>parent | e to<br>the | Basic<br>earnings<br>per share |
|-------------|-----------|---|----------------------------|----|--------------------|----|---------|-----|---|-------------|--------------------------------|
|             |           | % |                            | %  |                    | %  |         | %   |   | %           | Yen                            |
| 1st half    | 676,000   | - | 28,000                     | _  | 16,000             | _  | 5,500   | _   | 5,400   | _           | 29.88                          |
| Fiscal year | 1,422,000 | - | 98,000                     | _  | 49,000             | _  | 27,000  | _   | 26,000  | _           | 143.87                         |

Reference: Profit before taxes

First Half of FY2025: ¥10,000 million(-%), FY2025: ¥38,000 million(-%)

Actual results may differ materially due to a variety of reasons, including such economic factors as fluctuations in foreign currency exchange rates as well as market supply and demand conditions.

#### Notes

Yen amounts have been translated into U.S.dollars for convenience only, at the rate of ¥158.18 to US\$1.00, the approximate rate of exchange as of December 31, 2024.

<sup>\*</sup>The above forecast is based on the information available at this point of time.

#### [Business Results and Financial Conditions]

#### 1. Analysis of business results

## (1) Summary

In the year ended December 31, 2024("2024"), there was a gradual recovery in the global economy. In particular, that of the semiconductor industry was relatively significant. Still, supply constraints persisted due to the prolonged rise in energy and raw material costs caused by the situation in Ukraine and the Middle East, and the impact of global monetary tightening continued. The Japanese economy also showed a moderate recovery overall, with improvements seen in consumer spending and corporate capital investment.

Consolidated sales for 2024 increased to 1,389,277 million yen from the previous fiscal year ended December 31, 2023("2023"). Sales in the Mobility and Chemical segments remained at the same level as 2023. Sales in the Semiconductor and Electronic Materials and Innovation Enabling Materials segments increased due to increased sales volume, resulting in an overall increase in sales.

Operating income for 2024 increased to 78750 million yen from 2023. Operating income decreased in the Mobility segment, but the other three segments increased.

As for non-operating income and expenses, ordinary income was 69,692 million yen, due to an improvement in equity in earnings of affiliates compared to 2023. Extraordinary income included gains on the sale of fixed assets, such as the land and buildings of the former head office, and net income attributable to owners of parent for 2024 was 55,422 million yen.

(Unit: millions of yen)

|   | 2023<br>JanDec. | 2024<br>JanDec. | Increase/<br>decrease | Increase/<br>decrease rate |
|---|-----------------|-----------------|-----------------------|----------------------------|
| Sales   | 1,288,869       | 1,389,277       | 100,408               | 7.8%                       |
| Operating income                                | (3,764)         | 78,750          | 82,514                | _                          |
| Ordinary income                                 | (14,773)        | 69,692          | 84,465                | 1                          |
| Net income attributable to owners of the parent | (18,955)        | 55,422          | 74,377                | _                          |

#### (2) A breakdown of net sales and operating income by segment (January 1 - December 31, 2024)

#### [Semiconductor and Electronic Materials]

In the Semiconductor and Electronic Materials segment, sales of Semiconductor Materials increased due to a recovery in semiconductor market conditions. In Device Solutions, sales of HD media increased significantly due to a recovery in demand for data centers, and sales of SiC epitaxial wafers increased due to an increase in sales volume. As a result, sales and operating income in this segment increased from 2023.

(Unit: millions of yen)

|                  | 2023<br>JanDec. | 2024<br>JanDec. | Increase/<br>decrease | Increase/<br>decrease rate |
|------------------|-----------------|-----------------|-----------------------|----------------------------|
| Sales            | 338,126         | 445,136         | 107,010               | 31.6%                      |
| Operating income | (9,422)         | 62,927          | 72,349                | _                          |

#### [Mobility]

In the Mobility segment, Automotive Products faced sluggish demand due to the situation in Thailand, despite the recovery of automobile production and the launch of products for new models, resulting in a decrease in sales from 2023. For Lithium-ion Battery Materials, while the impact of slowing demand for consumer products continued, sales increased due to an increase in the demand for electric vehicles. As a result, sales remained at the same level as 2023, and operating income decreased.

(Unit: millions of yen)

|                  | 2023<br>JanDec. | 2024<br>JanDec. | Increase/<br>decrease | Increase/<br>decrease rate |
|------------------|-----------------|-----------------|-----------------------|----------------------------|
| Sales            | 216,072         | 213,671         | (2,402)               | (1.1)%                     |
| Operating income | 5,391           | 4,890           | (501)                 | (9.3)%                     |

#### [Innovation Enabling Materials]

In the Innovation Enabling Materials segment, sales and operating income increased from 2023 due to the pass-through of higher raw material prices to product sales prices and an increase in sales volume.

(Unit: millions of yen)

|                  | 2023<br>JanDec. | 2024<br>JanDec. | Increase/<br>decrease | Increase/<br>decrease rate |
|------------------|-----------------|-----------------|-----------------------|----------------------------|
| Sales            | 92,971          | 97,231          | 4,260                 | 4.6%                       |
| Operating income | 7,850           | 10,684          | 2,834                 | 36.1%                      |

#### [Chemicals segment]

In the Chemicals segment, sales of Olefins & Derivatives increased due to an increase in unit sales prices in line with the rise in naphtha prices, but operating income decreased due to a decrease in sales volume caused by the maintenance of petrochemical derivatives. Sales of Basic Chemicals remained at the same level as 2023, but operating income decreased due to higher raw material prices for some products. Sales of Graphite Electrodes decreased due to a decrease in sales volume and unit sales prices affected by sluggish market conditions, but operating loss was reduced from 2023 due to a reversal of inventory write-downs.

Overall, sales of the Chemicals segment was at the same level as 2023, while operating income increased.

(Unit: millions of yen)

|                  | 2023<br>JanDec. | 2024<br>JanDec. | Increase/<br>decrease | Increase/<br>decrease rate |
|------------------|-----------------|-----------------|-----------------------|----------------------------|
| Sales            | 516,333         | 517,390         | 1,058                 | 0.2%                       |
| Operating income | 7,718           | 9,543           | 1,826                 | 23.7%                      |

#### (3) Projections for 2025

We expect the global economy to continue its gradual recovery in the next fiscal year, despite some uncertainties regarding to the risk of a stagnation due to global monetary tightening and rising inflation, as well as the impact of policy change in the United States.

Under these circumstances, our company will continue to aggressively invest in its core growth semiconductor and electronic materials businesses, driven by semiconductors demand, while continuing to reform its business portfolio and implement various measures.

The Group's performance forecast for 2025 is as follows.

(Unit: millions of yen)

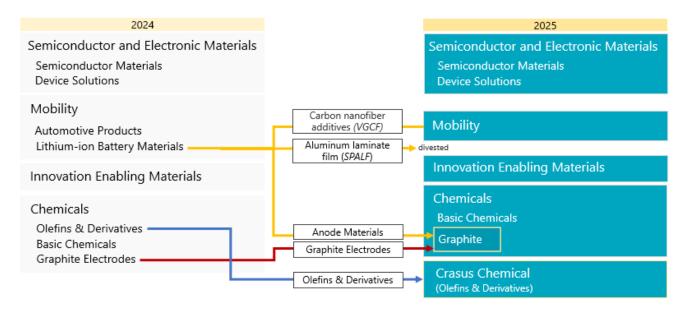
|   | 2025 JanDec. |
|---|--------------|
| Sales Revenue                                   | 1,422,000    |
| Core Operating Income                           | 98,000       |
| Operating Income                                | 49,000       |
| Income before Income Taxes                      | 38,000       |
| Net Income                                      | 27,000       |
| Net income attributable to owners of the parent | 26,000       |

Core operating income: calculated as operating income excluding certain gains and expenses attributable to non-recurring factors. Non-recurring items include Other operating income, Other operating expenses and Impairment loss (included in Cost of sales and Selling, general and administrative expenses)

(Unit: millions of yen)

| Segments                               | 2025 JanDec.  |                       |  |
|--|---------------|-----------------------|--|
| Cognicito                              | Sales Revenue | Core Operating Income |  |
| Semiconductor and Electronic Materials | 499,000       | 99,000                |  |
| Mobility                               | 180,000       | 6,500                 |  |
| Innovation Enabling Materials          | 100,000       | 9,000                 |  |
| Chemicals                              | 174,000       | (5,000)               |  |
| Crasus Chemical                        | 358,000       | 10,500                |  |
| Others, Adjustments                    | 111,000       | (22,000)              |  |
| Total                                  | 1,422,000     | 98,000                |  |

Starting from the fiscal year ending December 2025, the segment classification will be changed as follows.



The above forecast is based on the information available as of February 13, 2025, and our assumptions as of the same date about risk factors that could affect our future performance. Actual results may differ materially due to a variety of reasons.

#### 2. Financial conditions for the January 1 - December 31, 2024 period

## (1) Situations of assets, liabilities, and net assets

Total assets at the end of 2024 increased from the end of 2023 due to an increase in cash and deposits. Total liabilities increased as interest-bearing debt increased. Net assets increased, due to an increase in foreign currency translation adjustments.

(Unit: millions of yen)

|                   | Dec. 31, 2023 | Dec. 31, 2024 | Increase/<br>decrease |
|-------------------|---------------|---------------|-----------------------|
| Total Assets      | 2,031,953     | 2,124,966     | 93,014                |
| Total Liabilities | 1,453,285     | 1,466,571     | 13,286                |
| Net assets        | 578,668       | 658,395       | 79,728                |

#### (2) Situation of cash flows in 2024

Net cash provided by operating activities during 2024 increased from 2023 due to an increase in profit before income taxes. Net cash used in investing activities during 2024 decreased from 2023 due to an increase in income from the sale of fixed assets, despite a decrease in income from the sale of subsidiary shares resulting in a change in the scope of consolidation. As a result, free cash flow increased from 2023. Net cash used in financing activities during 2024 decreased from 2023.

Although there were expenditures for repayment of long-term loans and redemption of corporate bonds, etc., due to income from long-term loans and income from issuance of corporate bonds, etc., expenditures decreased by 42,902 million yen compared to 19,978 million yen.

As a result, cash and cash equivalents at the end of 2024 increased from the end of 2023, including the impact of currency fluctuations.

(Unit: millions of yen)

|  | 2023     | 2024     | increase/<br>decrease |
|--|----------|----------|-----------------------|
| Cash flows from operating activities       | 118,686  | 165,254  | 46,568                |
| Cash flows from investing activities       | (61,869) | (51,601) | 10,268                |
| Free cash flows                            | 56,817   | 113,653  | 56,836                |
| Cash flows from financing activities       | (62,880) | (19,978) | 42,902                |
| Cash and cash equivalents at end of period | 189,915  | 295,432  | 105,517               |

## (3) Trends in cash flow indexes

|                                      | 2021  | 2022  | 2023  | 2024  |
|--------------------------------------|-------|-------|-------|-------|
| Equity ratio                         | 24.0% | 26.3% | 27.2% | 29.7% |
| Equity ratio on a market value basis | 20.4% | 17.5% | 25.0% | 34.1% |
| Debt maturity (years)                | 7.4   | 10.7  | 8.6   | 6.2   |
| Interest coverage ratio (times)      | 11.5  | 6.4   | 9.7   | 13.6  |

#### [Notes]

Equity ratio: Equity / Total assets

Equity ratio on a market value basis: Total market value of listed shares / Total assets Debt maturity (years): Interest-bearing debt / Cash flows from operating activities Interest coverage ratio: Cash flows from operating activities / Interest payment

- Each index is calculated by relevant formulas with financial figures quoted from the consolidated financial statements.
- Equity is calculated by deducting non-controlling interests from total net assets.
- Total market value of listed shares is calculated by multiplying the closing share price at the year-end by the number of shares issued, after deducting treasury stock.
- As to the cash flows, the amount of "cash flows from operating activities" in the consolidated cash flow statement is used.
- "Interest-bearing debt" refers to loans payable, commercial paper, bonds and lease liabilities as listed among liabilities on the consolidated balance sheet.
- · As to the interest payment, the amount of "interest expense" in the consolidated cash flow statement is used.

#### 3. Management policy

(1) Medium- to long-term business strategy

In January 2023, the former Showa Denko K.K. and the former Hitachi Chemical Co., Ltd. (the former Showa Denko Materials Co., Ltd.) integrated to make a new start as Resonac Group.

#### "Corporate Philosophy of Resonac"

The Group's corporate philosophy is the Purpose "Change society through the power of chemistry," and the four Values which we should consider important, "Passionate & Results-Driven," "Agile & Flexible," "Open Minds Open Connections," and "Solid Vision & Solid Integrity."

To change society through the power of chemistry based on the Group's purpose, we are strengthening our business execution system in accordance with the belief that we must position the concept of sustainability as an essential component of management. As part of these efforts, we have established Sustainability Vision 2030 and identified key sustainability issues for implementing the main strategies of our long-term vision, and we are working to ensure that these issues are disseminated throughout the Group. We will work together as a group to engage in business activities, strengthen human resource development, promote transparency in personnel evaluation, and thoroughly implement meritocracy.

#### "Ideal states of Resonac"



#### **Co-creative Chemical Company**

Our foundation remains our wide range of cutting-edge functional materials technologies, which encompass areas spanning from midstream to downstream sectors. We will leverage this solid base to ascertain the roots of today's challenges and take the initiative in finding new solutions. To achieve this objective, we will think beyond the conventional boundaries of our individual business activities. We are committed to co-creating a better society together with stakeholders who share our ideals, ranging from consumers to industry leaders, and to accumulating the strength expected of a global company as well as acting and making decisions in an agile and flexible manner. As a "Co-creative Chemical Company," Resonac will "Change society through the power of chemistry."

#### Global top-level functional chemical company

We aim to become one of the global top-level functional chemical companies. We are committed to become a "Company that can compete on the world stage" with both qualitative and numerical aspects, a "Company that contributes to a sustainable global society" with innovation and business development capabilities, and a "Company that develops co-creative talent that represents Japan's manufacturing industry " that will attract attention from various stakeholders.

## (2) Target management indexes

|                               | 2024 actual results | targets                        |
|-------------------------------|---------------------|--------------------------------|
| Net sales (¥ trillion)        | 1.29                | Over 1.0                       |
| EBITDA margin (%)             | 8.2%                | 20%                            |
| ROIC (%)                      | 0.5%                | 10% in medium-<br>to long-term |
| Net Debt/Equity Ratio (times) | 1.0                 | Aim to achieve<br>1.0          |

We will aim to be in the top 25% of the ranking of total shareholders' return (TSR) in the chemical industry in medium- to long term.

## 4. Our view on selection of accounting standard

Our Group intends to execute its consolidated financial statements in accordance with Japanese standards for the moment, after careful consideration to comparability among consolidated financial statements of different terms or different companies. As for application of International Financial Reporting Standards (IFRS), we will continue carefully observing circumstances in and outside Japan and deal with the standards appropriate.

|  | Dec. 31,<br>2023 | Dec. 31,<br>2024 | Dec. 31,<br>2024 |
|--|------------------|------------------|------------------|
|  | ¥                | ¥                | \$               |
| Assets                                 |                  |                  |                  |
| Current assets                         |                  |                  |                  |
| Cash and deposits                      | 190,318          | 295,757          | 1,869,748        |
| Notes and accounts receivable-trade    | 266,122          | 280,995          | 1,776,424        |
| Merchandise and finished goods         | 115,123          | 110,559          | 698,942          |
| Work in process                        | 23,687           | 23,329           | 147,482          |
| Raw materials and supplies             | 86,383           | 90,916           | 574,766          |
| Other                                  | 72,019           | 74,034           | 468,034          |
| Allowance for doubtful accounts        | (1,731)          | (2,148)          | (13,579)         |
| Total current assets                   | 751,922          | 873,441          | 5,521,817        |
| Noncurrent assets                      |                  |                  |                  |
| Property, plant and equipment          |                  |                  |                  |
| Buildings and structures, net          | 154,659          | 150,562          | 951,840          |
| Machinery, equipment and vehicles, net | 218,346          | 217,963          | 1,377,943        |
| Tools, furniture and fixtures, net     | 25,021           | 25,557           | 161,571          |
| Land                                   | 230,806          | 213,523          | 1,349,873        |
| Leased assets                          | 12,403           | 15,211           | 96,161           |
| Construction in progress               | 37,351           | 60,335           | 381,432          |
| Total property, plant and equipment    | 678,586          | 683,151          | 4,318,819        |
| Intangible assets                      |                  |                  |                  |
| Goodwill                               | 285,199          | 267,860          | 1,693,388        |
| Customer related assets                | 128,908          | 121,145          | 765,866          |
| Other                                  | 56,482           | 38,831           | 245,487          |
| Total intangible assets                | 470,589          | 427,836          | 2,704,741        |
| Investments and other assets           |                  |                  |                  |
| Investment securities                  | 72,503           | 71,628           | 452,826          |
| Net defined benefit asset              | 28,038           | 38,554           | 243,734          |
| Deferred tax assets                    | 14,965           | 15,695           | 99,224           |
| Other                                  | 16,513           | 16,127           | 101,952          |
| Allowance for doubtful accounts        | (1,163)          | (1,465)          | (9,264)          |
| Total investments and other assets     | 130,856          | 140,539          | 888,472          |
| Total noncurrent assets                | 1,280,031        | 1,251,525        | 7,912,033        |
| Total assets                           | 2,031,953        | 2,124,966        | 13,433,850       |

|   | i                | US\$ in thousands) |                  |
|---|------------------|--------------------|------------------|
|   | Dec. 31,<br>2023 | Dec. 31,<br>2024   | Dec. 31,<br>2024 |
|   | ¥                | ¥                  | \$               |
| Liabilities   |                  |                    |                  |
| Current liabilities                                   |                  |                    |                  |
| Notes and accounts payable-trade                      | 177,375          | 177,082            | 1,119,494        |
| Short-term loans payable                              | 52,489           | 55,291             | 349,543          |
| Current portion of long-term loans payable            | 23,552           | 23,645             | 149,482          |
| Commercial papers                                     | 10,000           | -                  | -                |
| Current portion of bonds                              | 40,000           | 60,000             | 379,315          |
| Provision for repairs                                 | 794              | 53                 | 335              |
| Provision for bonuses                                 | 10,593           | 13,678             | 86,473           |
| Provision for bonuses for directors                   | 109              | 148                | 936              |
| Provision for stock payment                           | 81               | 7                  | 44               |
| Provision for business structure improvement          | 621              | 3,281              | 20,742           |
| Other   | 146,267          | 153,237            | 968,752          |
| Total current liabilities                             | 461,881          | 486,422            | 3,075,116        |
| Noncurrent liabilities                                |                  |                    |                  |
| Bonds payable   | 250,000          | 315,000            | 1,991,402        |
| Long-term loans payable                               | 625,840          | 549,895            | 3,476,388        |
| Deferred tax liabilities                              | 36,321           | 37,050             | 234,227          |
| Deferred tax liabilities for land revaluation         | 28,448           | 25,594             | 161,802          |
| Provision for repairs                                 | 2,430            | 3,982              | 25,174           |
| Provision for stock payment                           | 353              | 697                | 4,406            |
| Provision for business structure improvement          | 577              | 276                | 1,745            |
| Net defined benefit liability                         | 9,961            | 10,087             | 63,767           |
| Other   | 37,474           | 37,569             | 237,507          |
| Total noncurrent liabilities                          | 991,404          | 980,149            | 6,196,417        |
| Total liabilities                                     | 1,453,285        | 1,466,571          | 9,271,533        |
| Net assets  |                  |                    |                  |
| Shareholders' equity                                  |                  |                    |                  |
| Capital stock   | 182,146          | 182,146            | 1,151,511        |
| Capital surplus                                       | 108,140          | 108,378            | 685,158          |
| Retained earnings                                     | 137,269          | 152,332            | 963,029          |
| Treasury stock  | (11,593)         | (13,172)           | (83,273)         |
| Total shareholders' equity                            | 415,963          | 429,684            | 2,716,425        |
| Accumulated other comprehensive income                |                  |                    |                  |
| Valuation difference on available-for-sale securities | 194              | 108                | 683              |
| Deferred gains or losses on hedges                    | 1,196            | (224)              | (1,414)          |
| Revaluation reserve for land                          | 26,113           | 54,686             | 345,719          |
| Foreign currency translation adjustment               | 99,217           | 132,088            | 835,048          |
| Remeasurements of defined benefit plans               | 10,154           | 15,132             | 95,666           |
| Total accumulated other comprehensive income          | 136,875          | 201,791            | 1,275,702        |
| Non-controlling interests                             | 25,830           | 26,921             | 170,190          |
| Total net assets                                      | 578,668          | 658,395            | 4,162,317        |
| Total liabilities and net assets                      | 2,031,953        | 2,124,966          | 13,433,850       |

|  | Results for the y | Results for the year ended Dec.31 2 |           |  |  |  |  |  |
|--|-------------------|-------------------------------------|-----------|--|--|--|--|--|
|  | 2023              | 2024                                | 2024      |  |  |  |  |  |
|  | ¥                 | ¥                                   | \$        |  |  |  |  |  |
| Net sales  | 1,288,869         | 1,389,277                           | 8,782,887 |  |  |  |  |  |
| Cost of sales  | 1,042,252         | 1,055,295                           | 6,671,481 |  |  |  |  |  |
| Gross profit   | 246,617           | 333,982                             | 2,111,406 |  |  |  |  |  |
| Selling, general and administrative expenses           | 250,380           | 255,232                             | 1,613,556 |  |  |  |  |  |
| Operating income (loss)                                | (3,764)           | 78,750                              | 497,850   |  |  |  |  |  |
| Non-operating income                                   |                   |                                     |           |  |  |  |  |  |
| Interest income  | 1,840             | 2,223                               | 14,054    |  |  |  |  |  |
| Dividends income                                       | 400               | 517                                 | 3,270     |  |  |  |  |  |
| Equity in earnings of affiliates                       | 3,589             | 4,548                               | 28,755    |  |  |  |  |  |
| Foreign exchange gains                                 | 1,967             | 1,696                               | 10,720    |  |  |  |  |  |
| Miscellaneous income                                   | 6,457             | 5,879                               | 37,167    |  |  |  |  |  |
| Total non-operating income                             | 14,253            | 14,864                              | 93,967    |  |  |  |  |  |
| Non-operating expenses                                 |                   |                                     |           |  |  |  |  |  |
| Interest expenses                                      | 13,370            | 13,555                              | 85,691    |  |  |  |  |  |
| Financing expenses                                     | 438               | 2,550                               | 16,123    |  |  |  |  |  |
| Miscellaneous expenses                                 | 11,455            | 7,817                               | 49,416    |  |  |  |  |  |
| Total non-operating expenses                           | 25,263            | 23,922                              | 151,230   |  |  |  |  |  |
| Ordinary income (loss)                                 | (14,773)          | 69,692                              | 440,586   |  |  |  |  |  |
| Extraordinary income                                   |                   |                                     |           |  |  |  |  |  |
| Gain on sales of noncurrent assets                     | 3,720             | 28,444                              | 179,822   |  |  |  |  |  |
| Other  | 30,615            | 3,576                               | 22,606    |  |  |  |  |  |
| Total extraordinary income                             | 34,335            | 32,020                              | 202,428   |  |  |  |  |  |
| Extraordinary loss                                     |                   |                                     |           |  |  |  |  |  |
| Loss on sales and retirement of noncurrent assets      | 5,889             | 4,400                               | 27,818    |  |  |  |  |  |
| Impairment loss  | 26,183            | 24,480                              | 154,760   |  |  |  |  |  |
| Provision for business structure improvement           | 20                | 3,516                               | 22,228    |  |  |  |  |  |
| Other  | 13,654            | 2,672                               | 16,889    |  |  |  |  |  |
| Total extraordinary losses                             | 45,746            | 35,068                              | 221,695   |  |  |  |  |  |
| Profit (loss) before income taxes                      | (26,184)          | 66,644                              | 421,320   |  |  |  |  |  |
| Income taxes   | (8,159)           | 9,876                               | 62,436    |  |  |  |  |  |
| Net income (loss)                                      | (18,026)          | 56,768                              | 358,884   |  |  |  |  |  |
| Net income attributable to non-controlling interests   | 929               | 1,347                               | 8,513     |  |  |  |  |  |
| Net income (loss) attributable to owners of the parent | (18,955)          | 55,422                              | 350,371   |  |  |  |  |  |

# **Consolidated Statements of Comprehensive Income**

|  | Results for the year ended Dec.31 2023 and |         |         |  |  |  |  |
|--|--|---------|---------|--|--|--|--|
|  | 2023                                       | 2024    |         |  |  |  |  |
|  | ¥  | ¥       | \$      |  |  |  |  |
| Net income (loss)  | (18,026)                                   | 56,768  | 358,884 |  |  |  |  |
| Other comprehensive income:                                    |  |         |         |  |  |  |  |
| Valuation difference on available-for-sale securities          | (255)                                      | (5)     | (35)    |  |  |  |  |
| Deferred gains or losses on hedges                             | (265)                                      | (1,419) | (8,974) |  |  |  |  |
| Remeasurements of defined benefit plans, net of tax            | 27,695                                     | 33,356  | 210,873 |  |  |  |  |
| Share of other comprehensive income of entities                | 6,190                                      | 4,978   | 31,471  |  |  |  |  |
| accounted for using equity method                              | 887  | 1,223   | 7,731   |  |  |  |  |
| Total other comprehensive income                               | 34,252                                     | 38,132  | 241,066 |  |  |  |  |
| Comprehensive income   | 16,227                                     | 94,900  | 599,950 |  |  |  |  |
| (Comprehensive income attributable to)                         |  |         |         |  |  |  |  |
| Comprehensive income attributable to owners of the parent      | 14,003                                     | 91,765  | 580,129 |  |  |  |  |
| Comprehensive income attributable to non-controlling interests | 2,223                                      | 3,135   | 19,821  |  |  |  |  |

# **Consolidated Statements of Changes in Net Assets**

# For the year ended December 31, 2023

For the year ended December 31, 2023 (¥ in millions)

| 31, 2023  |                  |                    |                   |                   |                                   |  |   |                                     |  |   |   |                                  |                     |
|---|------------------|--------------------|-------------------|-------------------|-----------------------------------|--|---|-------------------------------------|--|---|---|----------------------------------|---------------------|
|   |                  | Sha                | reholders' e      | quity             |                                   | Т  | otal accur                                  | nulated other                       | er comprehe  | ensive inco   | ome   |                                  |                     |
|   | Capital<br>stock | Capital<br>surplus | Retained earnings | Treasury<br>stock | Total share<br>holders'<br>equity | Valuation<br>differenc<br>e on<br>available-<br>for-sale<br>securities | Deferred<br>gains or<br>losses on<br>hedges | Revaluatio<br>n reserve<br>for land | Foreign<br>currency<br>translation<br>adjustmen<br>t | Remeasu<br>rements<br>of<br>defined<br>benefit<br>plans | Total<br>valuation<br>and<br>translation<br>adjustment<br>s | Non-<br>controlling<br>interests | Total net<br>assets |
| Restated balance at December 31, 2022   | 182,146          | 108,140            | 165,902           | (11,612)          | 444,576                           | 355  | 1,461                                       | 27,915                              | 72,008   | 3,980   | 105,719   | 24,423                           | 574,718             |
| Changes of items during the period  |                  |                    |                   |                   |                                   |  |   |                                     |  |   |   |                                  |                     |
| Dividends from surplus  |                  |                    | (11,788)          |                   | (11,788)                          |  |   |                                     |  |   |   |                                  | (11,788)            |
| Net loss attributable to<br>owners of parent  |                  |                    | (18,955)          |                   | (18,955)                          |  |   |                                     |  |   |   |                                  | (18,955)            |
| Purchase of treasury stock  |                  |                    |                   | (4)               | (4)                               |  |   |                                     |  |   |   |                                  | (4)                 |
| Disposal of treasury stock  |                  | (0)                |                   | 23                | 23                                |  |   |                                     |  |   |   |                                  | 23                  |
| Increase by decrease of consolidated subsidiaries   |                  |                    | 309               |                   | 309                               |  |   |                                     |  |   |   |                                  | 309                 |
| Change in treasury shares<br>of parent arising from<br>transactions with non-<br>controlling shareholders |                  |                    |                   |                   | -                                 |  |   |                                     |  |   |   |                                  | 1                   |
| Reversal of revaluation reserve for land  |                  |                    | 1,801             |                   | 1,801                             |  |   |                                     |  |   |   |                                  | 1,801               |
| Net changes of items other than shareholders' equity  |                  |                    |                   |                   |                                   | (160)  | (265)                                       | (1,802)                             | 27,209   | 6,174   | 31,156  | 1,406                            | 32,563              |
| Total changes of items during the period  |                  | (0)                | (28,632)          | 19                | (28,613)                          | (160)  | (265)                                       | (1,802)                             | 27,209   | 6,174   | 31,156  | 1,406                            | 3,949               |
| Balance at December 31, 2023  | 182,146          | 108,140            | 137,269           | (11,593)          | 415,963                           | 194  | 1,196                                       | 26,113                              | 99,217   | 10,154  | 136,875   | 25,830                           | 578,668             |

# For the year ended December 31, 2024

For the year ended December 31, 2024 (¥ in millions)

| 31, 2024  |                  |                    |                   |                   |                                   |      |                                 |                                     |  |   |  |                                  |                     |
|---|------------------|--------------------|-------------------|-------------------|-----------------------------------|------|---------------------------------|-------------------------------------|--|---|--|----------------------------------|---------------------|
|   |                  | Sha                | reholders' e      | quity             |                                   | Т    | otal accun                      | nulated othe                        | er compreh   | ensive inc  | ome  |                                  |                     |
|   | Capital<br>stock | Capital<br>surplus | Retained earnings | Treasury<br>stock | Total share<br>holders'<br>equity | e on | gains or<br>losses on<br>hedges | Revaluatio<br>n reserve<br>for land | Foreign<br>currency<br>translation<br>adjustmen<br>t | Remeasu<br>rements<br>of<br>defined<br>benefit<br>plans | Total valuation and translation adjustment s | Non-<br>controlling<br>interests | Total net<br>assets |
| Restated balance at December 31, 2023   | 182,146          | 108,140            | 137,269           | (11,593)          | 415,963                           | 194  | 1,196                           | 26,113                              | 99,217   | 10,154  | 136,875                                      | 25,830                           | 578,668             |
| Changes of items during the period  |                  |                    |                   |                   |                                   |      |                                 |                                     |  |   |  |                                  |                     |
| Dividends from surplus  |                  |                    | (11,787)          |                   | (11,787)                          |      |                                 |                                     |  |   |  |                                  | (11,787)            |
| Net profit attributable to<br>owners of parent  |                  |                    | 55,422            |                   | 55,422                            |      |                                 |                                     |  |   |  |                                  | 55,422              |
| Purchase of treasury stock  |                  |                    |                   | (1,883)           | (1,883)                           |      |                                 |                                     |  |   |  |                                  | (1,883)             |
| Disposal of treasury stock  |                  | 0                  |                   | 304               | 304                               |      |                                 |                                     |  |   |  |                                  | 304                 |
| Increase by decrease of consolidated subsidiaries   |                  |                    |                   |                   | -                                 |      |                                 |                                     |  |   |  |                                  | -                   |
| Change in treasury shares<br>of parent arising from<br>transactions with non-<br>controlling shareholders |                  | 238                |                   |                   | 238                               |      |                                 |                                     |  |   |  |                                  | 238                 |
| Reversal of revaluation reserve for land  |                  |                    | (28,572)          |                   | (28,572)                          |      |                                 |                                     |  |   |  |                                  | (28,572)            |
| Net changes of items other than shareholders' equity  |                  |                    |                   |                   |                                   | (86) | (1,419)                         | 28,572                              | 32,871   | 4,978   | 64,916                                       | 1,091                            | 66,006              |
| Total changes of items during the period  |                  | 238                | 15,063            | (1,579)           | 13,722                            | (86) | (1,419)                         | 28,572                              | 32,871   | 4,978   | 64,916                                       | 1,091                            | 79,729              |
| Balance at December 31, 2024  | 182,146          | 108,378            | 152,332           | (13,172)          | 429,684                           | 108  | (224)                           | 54,686                              | 132,088  | 15,132  | 201,791                                      | 26,921                           | 658,395             |

# For the year ended December 31, 2024

For the year ended December 31 2024 (US\$ in thousands)

| 1, 2024   |                  |                    |                      |                   |                                   |       |  |           |         |        |           |          |                     |
|---|------------------|--------------------|----------------------|-------------------|-----------------------------------|-------|--|-----------|---------|--------|-----------|----------|---------------------|
|   |                  | Sha                | reholders' eq        | quity             |                                   | Т     | Total accumulated other comprehensive income |           |         |        | ome       |          |                     |
|   | Capital<br>stock | Capital<br>surplus | Retained<br>earnings | Treasury<br>stock | Total share<br>holders'<br>equity | e on  | Deferred<br>gains or<br>losses on<br>hedges  | n reserve |         |        |           |          | Total net<br>assets |
| Restated balance at December 31, 2023   | 1,151,512        | 683,652            | 867,805              | (73,289)          | 2,629,680                         | 1,229 | 7,560  | 165,087   | 627,241 | 64,196 | 865,312   | 163,293  | 3,658,285           |
| Changes of items during the period  |                  |                    |                      |                   |                                   |       |  |           |         |        |           |          |                     |
| Dividends from surplus  |                  |                    | (74,516)             |                   | (74,516)                          |       |  |           |         |        |           |          | (74,516)            |
| Net profit attributable to<br>owners of parent  |                  |                    | 350,371              |                   | 350,371                           |       |  |           |         |        |           |          | 350,371             |
| Purchase of treasury stock  | ['               |                    | ['                   | (11,905)          | (11,905)                          | ['    | Ĺ'   | [         |         |        | ſ'        | <u> </u> | (11,905)            |
| Disposal of treasury stock  |                  | 0                  | <u> </u>             | 1,924             | 1,924                             |       |  |           |         |        |           |          | 1,924               |
| Increase by decrease of consolidated subsidiaries   |                  |                    |                      |                   | -                                 |       |  |           |         |        |           |          | -                   |
| Change in treasury shares<br>of parent arising from<br>transactions with non-<br>controlling shareholders |                  | 1,506              |                      |                   | 1,506                             |       |  |           |         |        |           |          | 1,506               |
| Reversal of revaluation reserve for land  |                  |                    | (180,630)            |                   | (180,630)                         |       |  |           |         |        |           |          | (180,630)           |
| Net changes of items other than shareholders' equity  |                  |                    |                      |                   |                                   | (546) | (8,974)                                      | 180,632   | 207,808 | 31,470 | 410,390   | 6,897    | 417,287             |
| Total changes of items during the period  |                  | 1,506              | 95,224               | (9,981)           | 86,749                            | (546) | (8,974)                                      | 180,632   | 207,808 | 31,470 | 410,390   | 6,897    | 504,037             |
| Balance at December 31, 2024  | 1,151,511        | 685,158            | 963,029              | (83,273)          | 2,716,425                         | 683   | (1,414)                                      | 345,719   | 835,048 | 95,666 | 1,275,702 | 170,190  | 4,162,317           |

|   | Results for the year (Jan. 1-Dec. 31) |           |           |  |  |  |  |
|---|---------------------------------------|-----------|-----------|--|--|--|--|
|   | 2023                                  | 2024      |           |  |  |  |  |
|   | ¥                                     | 2024<br>¥ | \$        |  |  |  |  |
| Net cash provided by (used in) operating activities         |                                       | -         | ľ         |  |  |  |  |
| Income (loss) before income taxes and minority interests    | (26,184)                              | 66,644    | 421,320   |  |  |  |  |
| Depreciation and amortization                               | 92,516                                | 94,774    | 599,150   |  |  |  |  |
| Impairment loss   | 26,183                                | 24,480    | 154,760   |  |  |  |  |
| Amortization of goodwill                                    | 16,953                                | 17,198    | 108,724   |  |  |  |  |
| Increase (decrease) in net defined benefit liability        | (10,292)                              | (10,601)  | (67,019)  |  |  |  |  |
| Interest and dividends income                               | (2,240)                               | (2,740)   | (17,324)  |  |  |  |  |
| Interest expenses   | 13,370                                | 13,555    | 85,691    |  |  |  |  |
| Equity in (earnings) losses of affiliates                   | (3,589)                               | (4,548)   | (28,755)  |  |  |  |  |
| Loss (gain) on sales and valuation of investment securities | 462                                   | (74)      | (470)     |  |  |  |  |
| Loss on retirement of noncurrent assets                     | 5,803                                 | 4,297     | 27,165    |  |  |  |  |
| Loss (gain) on sales of noncurrent assets                   | (3,634)                               | (28,341)  | (179,169) |  |  |  |  |
| Decrease (increase) in notes and accounts receivable-trade  | 1,131                                 | (5,812)   | (36,744)  |  |  |  |  |
| Decrease (increase) in inventories                          | 28,081                                | 7,660     | 48,425    |  |  |  |  |
| Increase (decrease) in notes and accounts payable-trade     | (16,570)                              | (3,361)   | (21,246)  |  |  |  |  |
| Other, net  | 9,440                                 | 2,329     | 14,725    |  |  |  |  |
| Subtotal  | 131,429                               | 175,458   | 1,109,231 |  |  |  |  |
| Interest and dividends income received                      | 7,064                                 | 9,184     | 58,060    |  |  |  |  |
| Interest expenses paid                                      | (12,233)                              | (12,144)  | (76,770)  |  |  |  |  |
| Income taxes paid   | (7,574)                               | (7,245)   | (45,800)  |  |  |  |  |
| Net cash provided by (used in) operating activities         | 118,686                               | 165,254   | 1,044,721 |  |  |  |  |
| iver cash provided by (used in) operating activities        | 110,000                               | 100,204   | 1,044,721 |  |  |  |  |

|  | Results f | or the year (Jan. 1 | -Dec. 31)   |
|--|-----------|---------------------|-------------|
|  | 2023      | 2024                | 2024        |
|  | ¥         | ¥                   | \$          |
| Net cash provided by (used in) investing activities  |           |                     |             |
| Payments into time deposits  | (1,146)   | (1,107)             | (6,998)     |
| Proceeds from withdrawal of time deposits  | 1,096     | 1,212               | 7,664       |
| Purchase of property, plant and equipment  | (87,105)  | (86,403)            | (546,232)   |
| Proceeds from sales of property, plant and equipment   | 6,169     | 33,608              | 212,469     |
| Purchase of investment securities  | (38)      | (76)                | (478)       |
| Proceeds from sales of investment securities   | 3,283     | 459                 | 2,904       |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation                 | (4,552)   | -                   | -           |
| Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation | 31,692    | -                   | -           |
| Net decrease (increase) in short-term loans receivable   | (12)      | (559)               | (3,534)     |
| Payments of long-term loans receivable   | (892)     | (1,551)             | (9,808)     |
| Collection of long-term loans receivable   | 910       | 1,089               | 6,883       |
| Other, net   | (11,274)  | 1,726               | 10,912      |
| Net cash provided by (used in) investing activities  | (61,869)  | (51,601)            | (326,218)   |
| Net cash provided by (used in) financing activities  |           |                     | "           |
| Net increase (decrease) in short-term loans payable  | (20,138)  | 2,573               | 16,267      |
| Net increase (decrease) in commercial papers   | 10,000    | (10,000)            | (63,219)    |
| Proceeds from long-term loans payable  | 65,300    | 172,436             | 1,090,125   |
| Repayment of long-term loans payable   | (131,665) | (250,708)           | (1,584,952) |
| Proceeds from issuance of bonds  | 29,843    | 124,791             | 788,918     |
| Redemption of bonds  | -         | (40,000)            | (252,876)   |
| Purchase of treasury shares  | (4)       | (1,883)             | (11,904)    |
| Proceeds from sale of treasury shares  | 0         | 23                  | 145         |
| Cash dividends paid  | (11,794)  | (11,760)            | (74,348)    |
| Cash dividends paid to non controlling shareholders  | (1,263)   | (1,220)             | (7,713)     |
| Purchase of investments in subsidiaries without change in scope of consolidation                 | -         | (538)               | (3,401)     |
| Other, net   | (3,160)   | (3,692)             | (23,338)    |
| Net cash provided by (used in) financing activities  | (62,880)  | (19,978)            | (126,298)   |
| Effect of exchange rate change on cash and cash equivalents                                      | 9,922     | 11,842              | 74,867      |
| Net increase (decrease) in cash and cash equivalents   | 3,859     | 105,517             | 667,072     |
| Cash and cash equivalents at beginning of period   | 186,056   | 189,915             | 1,200,623   |
| Cash and cash equivalents at end of period   | 189,915   | 295,432             | 1,867,695   |

# (Reference)

# SEGMENT INFORMATION

(a) The operations of the Companies for the year ended December 31, 2023 and 2024 were summarized by business segment as follows :

| Year ended<br>December 31, 2023 |      |  |    |           |    |                                     | Mi   | llions of ye | n   |         |    |             |    |              |
|---------------------------------|------|--|----|-----------|----|-------------------------------------|------|--------------|-----|---------|----|-------------|----|--------------|
|                                 | an   | miconductor<br>d Electronic<br>Materials |    | Mobility  |    | Innovation<br>Enabling<br>Materials | (    | Chemicals    |     | Others  | l  | Elimination |    | Consolidated |
| Sales                           |      |  |    |           |    |                                     |      |              |     |         |    |             |    |              |
| Outside customers               | ¥    | 338,126                                  | ¥  | 216,072   | ¥  | 92,971                              | ¥    | 516,333      | ¥   | 125,367 | ¥  | -           | ¥  | 1,288,869    |
| Inter-segment                   |      | 3,406                                    |    | 5,199     |    | 11,612                              |      | 12,797       |     | 4,133   |    | (37,147)    |    | -            |
| Total                           |      | 341,532                                  |    | 221,271   |    | 104,583                             |      | 529,130      |     | 129,500 |    | (37,147)    |    | 1,288,869    |
| Operating income (loss)         | ¥    | (9,422)                                  | ¥  | 5,391     | ¥  | 7,850                               | ¥    | 7,718        | ¥   | (2,276) | ¥  | (13,025)    | ¥  | (3,764)      |
| Year ended<br>December 31, 2024 |      |  |    |           |    |                                     | Mi   | llions of ye | n   |         |    |             |    |              |
|                                 | an   | miconductor<br>d Electronic<br>Materials |    | Mobility  |    | Innovation<br>Enabling<br>Materials | (    | Chemicals    |     | Others  |    | Elimination |    | Consolidated |
| Sales                           |      |  |    |           |    |                                     |      |              |     |         |    |             |    |              |
| Outside customers               | ¥    | 445,136                                  | ¥  | 213,671   | ¥  | 97,231                              | ¥    | 517,390      | ¥   | 115,849 | ¥  | -           | ¥  | 1,389,277    |
| Inter-segment                   |      | 4,970                                    |    | 1,935     |    | 12,547                              |      | 12,902       |     | 6,582   |    | (38,936)    |    | -            |
| Total                           |      | 450,106                                  |    | 215,605   |    | 109,778                             |      | 530,292      |     | 122,431 |    | (38,936)    |    | 1,389,277    |
| Operating income (loss)         | ¥    | 62,927                                   | ¥  | 4,890     | ¥  | 10,684                              | ¥    | 9,543        | ¥   | (711)   | ¥  | (8,584)     | ¥  | 78,750       |
| Year ended<br>December 31, 2024 |      |  |    |           |    | Thou                                | ısar | nds of U.S.  | dol | llars   |    |             |    |              |
|                                 | an   | miconductor<br>d Electronic<br>Materials |    | Mobility  |    | Innovation<br>Enabling<br>Materials | (    | Chemicals    |     | Others  |    | Elimination |    | Consolidated |
| Sales                           |      |  | -  |           | -  |                                     |      |              | -   |         |    |             | -  |              |
| Outside customers               | \$ 2 | 2,814,112                                | \$ | 1,350,807 | \$ | 614,683                             | \$ : | 3,270,896    | \$  | 732,388 | \$ | -           | \$ | 8,782,887    |
| Inter-segment                   |      | 31,420                                   |    | 12,230    |    | 79,324                              |      | 81,564       |     | 41,609  |    | (246,147)   |    | -            |
| Total                           |      | 2,845,532                                |    | 1,363,037 |    | 694,007                             | ;    | 3,352,460    |     | 773,997 |    | (246,147)   |    | 8,782,887    |
| Operating income (loss)         | \$   | 397,820                                  | \$ | 30,914    | \$ | 67,546                              | \$   | 60,333       | \$  | (4,493) | \$ | (54,270)    | \$ | 497,850      |

# (b) The operations of the Companies for the year ended December 31, 2023 and 2024 were summarized by geographic area as follows :

| Year ended<br>December 31, 2023 |      |           |      |           | Mi   | llions of ye        | n    |           |    |           |
|---------------------------------|------|-----------|------|-----------|------|---------------------|------|-----------|----|-----------|
|                                 |      | Japan     |      | China     | (e   | Asia<br>exc. China) |      | Others    |    | Total     |
| Sales                           | ¥    | 607,079   | ¥    | 174,207   | ¥    | 266,417             | ¥    | 241,166   | ¥  | 1,288,869 |
|                                 |      | Japan     |      | Asia      |      | Others              |      | Total     |    |           |
| Tangible fixed assets           | ¥    | 443,080   | ¥    | 138,662   | ¥    | 96,845              | ¥    | 678,586   | -  |           |
| Year ended<br>December 31, 2024 | :    |           |      |           | Mi   | llions of ye        | n    |           |    |           |
|                                 |      | Japan     |      | China     | (e   | Asia<br>exc. China) |      | Others    |    | Total     |
| Sales                           | ¥    | 613,571   | ¥    | 209,310   | ¥    | 331,760             | ¥    | 234,636   | ¥  | 1,389,277 |
|                                 |      | Japan     |      | Asia      |      | Others              |      | Total     |    |           |
| Tangible fixed assets           | ¥    | 451,792   | ¥    | 123,533   | ¥    | 107,826             | ¥    | 683,151   | -  |           |
| Year ended<br>December 31, 2024 | -    |           |      | Thou      | ısar | nds of U.S.         | dol  | lars      |    |           |
|                                 |      | Japan     |      | China     | (e   | Asia<br>exc. China) |      | Others    |    | Total     |
| Sales                           | \$ 3 | 3,878,939 | \$ 1 | 1,323,240 | \$ 2 | 2,097,358           | \$ ' | 1,483,348 | \$ | 8,782,887 |
|                                 |      | Japan     |      | Asia      |      | Others              |      | Total     |    |           |
| Tangible fixed assets           | \$ 2 | 2,856,187 | \$   | 780,964   | \$   | 681,668             | \$ 4 | 4,318,819 | -  |           |

# (c) The impairment loss and the (negative) goodwill of the Companies for the year ended December 31, 2023 and 2024 were summarized by business segment as follows:

| Year ended<br>December 31, 2023 |     | Millions of yen                          |   |          |   |                                    |     |             |   |        |      |          |   |             |
|---------------------------------|-----|--|---|----------|---|------------------------------------|-----|-------------|---|--------|------|----------|---|-------------|
|                                 | and | niconductor<br>l Electronic<br>Materials | • | Mobility |   | nnovation<br>Enabling<br>Materials | C   | Chemicals   |   | Others | Elir | nination | С | onsolidated |
| Impairment loss                 | ¥   | 14,280                                   | ¥ | 36       | ¥ | 362                                | ¥   | 968         | ¥ | 10,538 | ¥    | -        | ¥ | 26,183      |
| Goodwill Amortization           |     | 13,294                                   |   | 2,135    |   | 1,040                              |     | 79          |   | 624    |      | -        |   | 17,171      |
| Unamortized balance             |     | 218,636                                  |   | 35,220   |   | 15,547                             |     | 6,189       |   | 10,289 |      | -        |   | 285,881     |
| Negative goodwill Amortization  |     | 33                                       |   | -        |   | 184                                |     | -           |   | 2      |      | -        |   | 218         |
| Unamortized balance             | ¥   | 130                                      | ¥ | -        | ¥ | 551                                | ¥   | -           | ¥ | 1      | ¥    | -        | ¥ | 682         |
| Year ended<br>December 31, 2024 |     |  |   |          |   |                                    | Mil | lions of ye | n |        |      |          |   |             |
|                                 | and | niconductor<br>  Electronic              |   | Mobility |   | nnovation<br>Enabling              | C   | Chemicals   |   | Others | Elir | nination | С | onsolidated |

| Year ended<br>December 31, 2024 |    |  |   |          |   |                                    | Mi | llions of ye | n |        |    |           |   |              |
|---------------------------------|----|--|---|----------|---|------------------------------------|----|--------------|---|--------|----|-----------|---|--------------|
|                                 | an | miconductor<br>d Electronic<br>Materials |   | Mobility |   | nnovation<br>Enabling<br>Materials | (  | Chemicals    |   | Others | El | imination | С | consolidated |
| Impairment                      | ¥  | 1,494                                    | ¥ | 1,165    | v |                                    | ¥  | 21,820       | v |        | ¥  |           | ¥ | 24,480       |
| loss                            | Ŧ  | 1,494                                    | Ŧ | 1,105    | + | •                                  | +  | 21,020       | Ŧ | -      | Ŧ  | -         | + | 24,400       |
| Goodwill                        |    | 13,271                                   |   | 2,135    |   | 1,071                              |    | 315          |   | 624    |    |           |   | 17,415       |
| Amortization                    |    | 13,271                                   |   | 2,135    |   | 1,071                              |    | 313          |   | 024    |    | -         |   | 17,415       |
| Unamortized                     |    | 20E 26E                                  |   | 22.005   |   | 44 640                             |    | E E02        |   | 0.665  |    |           |   | 260 225      |
| balance                         |    | 205,365                                  |   | 33,085   |   | 14,618                             |    | 5,592        |   | 9,665  |    | -         |   | 268,325      |
| Negative goodwill               |    | 22                                       |   |          |   | 184                                |    |              |   |        |    |           |   | 217          |
| Amortization                    |    | 33                                       |   | -        |   | 104                                |    | -            |   | 1      |    | -         |   | 217          |
| Unamortized                     | ¥  | 00                                       | ¥ |          | ¥ | 267                                | ¥  |              | ¥ |        | v  |           | ¥ | 465          |
| balance                         | #  | 98                                       | # | -        | # | 367                                | #  | -            | # | -      | ¥  | -         | Ŧ | 465          |

| Year ended<br>December 31, 2024 | Thousands of U.S. dollars |  |    |          |    |                                     |    |           |    |        |     |          |    |              |
|---------------------------------|---------------------------|--|----|----------|----|-------------------------------------|----|-----------|----|--------|-----|----------|----|--------------|
|                                 | and                       | niconductor<br>Electronic<br>Materials |    | Mobility |    | Innovation<br>Enabling<br>Materials | (  | Chemicals |    | Others | Eli | mination | (  | Consolidated |
| Impairment                      | \$                        | 9,447                                  | \$ | 7,367    | \$ | -                                   | \$ | 137,946   | \$ | -      | \$  | -        | \$ | 154,760      |
| loss                            |                           |  |    |          |    |                                     |    |           |    |        |     |          |    |              |
| Goodwill Amortization           |                           | 83,901                                 |    | 13,494   |    | 6,768                               |    | 1,990     |    | 3,942  |     | -        |    | 110,096      |
| Unamortized balance             | 1                         | ,298,299                               |    | 209,161  |    | 92,411                              |    | 35,351    |    | 61,103 |     | -        |    | 1,696,325    |
| Negative goodwill Amortization  | , ,                       | 206                                    |    | -        |    | 1,161                               |    | -         |    | 5      |     | -        |    | 1,372        |
| Unamortized balance             | \$                        | 617                                    | \$ | -        | \$ | 2,322                               | \$ | -         | \$ | -      | \$  | -        | \$ | 2,939        |

# **2024 Consolidated Financial Results (Summary)**

## I. Results for 2024 (Japanese GAAP)

1. Summary (Unit: billions of yen)

| Items  | 2023<br>Jan.1 - Dec.31 | 2024<br>Jan.1 - Dec.31 | Increase/<br>decrease |
|--|------------------------|------------------------|-----------------------|
| Net Sales  | 1,288.9                | 1,389.3                | 100.4                 |
| Operating Income   | (3.8)                  | 78.7                   | 82.5                  |
| Net Income Attributable to<br>Owners of the Parent           | (19.0)                 | 55.4                   | 74.4                  |
| Net Income Attributable to<br>Owners of the Parent per Share | (¥104.65)              | ¥306.59                | ¥411.24               |
| Net Assets per Share   | ¥3,052.07              | ¥3,494.12              | ¥442.05               |
| Annual Dividend per Share                                    | ¥65.00                 | ¥65.00 (planned)       | -                     |

#### 2. Net sales and Operating income by Segment (Year to year comparison)

(Unit: billions of yen)

| Segment               |            | 2023           | 2024           | Increase/ |
|-----------------------|------------|----------------|----------------|-----------|
| Segment               |            | Jan.1 - Dec.31 | Jan.1 - Dec.31 | decrease  |
| Semiconductor and     | Net Sales  | 338.1          | 445.1          | 107.0     |
| Electronic Materials  | Op. Income | (9.4)          | 62.9           | 72.3      |
| Mobility              | Net Sales  | 216.1          | 213.7          | (2.4)     |
| Widdility             | Op. Income | 5.4            | 4.9            | (0.5)     |
| Innovation Enabling   | Net Sales  | 93.0           | 97.2           | 4.3       |
| Materials             | Op. Income | 7.9            | 10.7           | 2.8       |
| Chemicals             | Net Sales  | 516.3          | 517.4          | 1.1       |
| Chemicais             | Op. Income | 7.7            | 9.5            | 1.8       |
| Others, Adjustments   | Net Sales  | 125.4          | 115.8          | (9.5)     |
| Others, Adjustifichts | Op. Income | (15.3)         | (9.3)          | 6.0       |
| T-4-1                 | Net Sales  | 1,288.9        | 1,389.3        | 100.4     |
| Total                 | Op. Income | (3.8)          | 78.7           | 82.5      |

Since the current fiscal year, the Aluminum Specialty Components business was transferred from the Innovation Enabling Materials segment to the Mobility segment, and the figures for 2023 shown in the chart have been changed retroactively.

## 3. Net sales and Operating income by Segment (Quarterly transition)

(Unit: billions of yen)

| Commont               |            | 2024           | 2024           | 2024           | 2024           |
|-----------------------|------------|----------------|----------------|----------------|----------------|
| Segment               |            | Jan.1 - Mar.31 | Apr.1 - Jun.30 | Jul.1 - Sep.30 | Oct.1 - Dec.31 |
| Semiconductor and     | Net Sales  | 97.5           | 112.1          | 118.9          | 116.6          |
| Electronic Materials  | Op. Income | 6.3            | 15.3           | 23.7           | 17.6           |
| Mobility              | Net Sales  | 52.6           | 55.5           | 52.7           | 53.0           |
| Widdinty              | Op. Income | 1.7            | 0.7            | 1.1            | 1.4            |
| Innovation Enabling   | Net Sales  | 22.3           | 24.7           | 24.8           | 25.4           |
| Materials             | Op. Income | 2.4            | 3.1            | 2.9            | 2.2            |
| Chemicals             | Net Sales  | 116.8          | 128.6          | 135.6          | 136.3          |
| Chemicais             | Op. Income | 0.7            | 1.4            | 4.4            | 3.1            |
| Others, Adjustments   | Net Sales  | 32.2           | 26.2           | 27.0           | 30.3           |
| Others, Adjustifichts | Op. Income | (2.2)          | (1.4)          | (1.2)          | (4.5)          |
| Total                 | Net Sales  | 321.4          | 347.2          | 359.0          | 361.7          |
| Total                 | Op. Income | 8.9            | 19.0           | 30.9           | 19.9           |

## II. Forecast for 2025 (IFRS)

#### 1. Summary

(Unit: billions of yen)

|   | (Cint. difficult of year) |
|---|---------------------------|
| Items   | 2025                      |
| Items   | Forecast                  |
| Sales Revenue   | 1,422.0                   |
| Core Operating Income                                     | 98.0                      |
| Operating Income  | 49.0                      |
| Net Income  | 38.0                      |
| Income before Income Taxes                                | 27.0                      |
| Net Income Attributable to Owners of the Parent           | 26.0                      |
| Net Income Attributable to Owners of the Parent per Share | ¥141.10                   |
| Annual Dividend per Share                                 | ¥65.00                    |

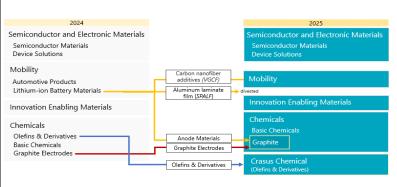
The Group will voluntarily adopt the International Financial Reporting Standards (IFRS) from the consolidated financial statements in the securities report for the fiscal year ending December 2024. Therefore, the consolidated performance forecast for the fiscal year ending December 2025 is based on IFRS. There is no variance analysis with the actual figures for the fiscal year ending December 2024, when Japanese GAAP was applied.

#### 2. Sales Revenues and Core Operating Income by Segment

(Unit: billions of ven)

|                      |                 | (Onit. billions of yell) |
|----------------------|-----------------|--------------------------|
| G                    |                 | 2025                     |
| Segment              |                 | Forecast                 |
| Semiconductor and    | Sales Revenue   | 499.0                    |
| Electronic Materials | Core Op. Income | 99.0                     |
| Mahility             | Sales Revenue   | 180.0                    |
| Mobility             | Core Op. Income | 6.5                      |
| Innovation Enabling  | Sales Revenue   | 100.0                    |
| Materials            | Core Op. Income | 9.0                      |
| Chemicals            | Sales Revenue   | 174.0                    |
| Chemicais            | Core Op. Income | (5.0)                    |
| C Ch                 | Sales Revenue   | 358.0                    |
| Crasus Chemical      | Core Op. Income | 10.5                     |
| Othora Adinatmonta   | Sales Revenue   | 111.0                    |
| Others, Adjustments  | Core Op. Income | (22.0)                   |
| Total                | Sales Revenue   | 1,422.0                  |
| 1 Otal               | Core Op. Income | 98.0                     |

Starting from the fiscal year ending December 2025, the segment classification will be changed as follows.



# <u>III. Cash flow</u> (Unit: billions of yen)

| Items                | 2023   | 2024   | Increase/<br>decrease | 2025<br>Forecast |
|----------------------|--------|--------|-----------------------|------------------|
| Operating Activities | 118.7  | 165.3  | 46.6                  | 130.0            |
| Investing Activities | (61.9) | (51.6) | 10.3                  | (130.0)          |
| Free Cash Flow       | 56.8   | 113.7  | 56.8                  | 0.0              |
| Financing Activities | (62.9) | (20.0) | 42.9                  | (10.0)           |
| Others               | 9.9    | 11.8   | 1.9                   | _                |
| Net increase in Cash | 3.9    | 105.5  | 101.7                 | _                |

## IV. Reference

(Unit: billions of yen, expect for exchange rate, and domestic naphtha price)

| Items   | 2023    | 2024    | Increase/<br>decrease   | 2025<br>Forecast |
|---|---------|---------|-------------------------|------------------|
| Capital expenditures  | 96.6    | 98.4    | 1.8                     | 131.4            |
| Depreciation and amortization                               | 92.5    | 94.8    | 2.3                     | 95.8             |
| R&D expenditures  | 42.7    | 44.8    | 2.1                     | 47.8             |
| Gap between interest expense and interest & dividend income | (11.1)  | (10.8)  | 0.3                     | (15.1)           |
| Exchange rate (yen/US\$)                                    | 140.6   | 151.6   | Yen depreciated by 11.0 | 150.0            |
| Domestic naphtha price (yen/kl)                             | 67,600  | 75,400  | 7,800                   | 78,000           |
| Interest-bearing debt                                       | 1,016.5 | 1,021.1 | 4.6                     | 1,033.0          |
| Total assets  | 2,032.0 | 2,125.0 | 93.0                    |                  |

Note: The above forecast is based on the information available as of today and assumptions as of today regarding risk factors that could affect our future performance. Actual results may differ materially from the forecast due to a variety of risk factors, including, but not limited to, the international situation, costs of naphtha and other raw materials, demand or market conditions for our products such as graphite electrodes and other commodities, and foreign exchange rates. We undertake no obligation to update the forward-looking statements unless required by law.